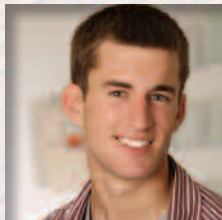


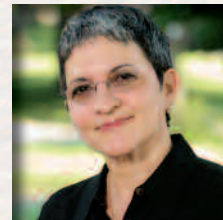
Everyday at ENH we make connections.



**2007 ANNUAL REPORT**



We strive to make connections that bring us  
closer to patients, connections to new ideas and  
opportunities, connections that make a difference.



The exceptional stories in this annual report  
each began with connections.

Better connections, better care—at Evanston Northwestern Healthcare we have seen the benefit of such connections on numerous occasions. We continually strive to enhance connections among our physicians, researchers and healthcare team to create better care for patients today and increase hope for tomorrow.

Connectivity has proven an outstanding strategy and path to excellence as evidenced by the level of care we proudly provide patients. We are committed to offering the finest compassionate, quality care, examples of which are illustrated in this Annual Report.

The past year was marked by many important milestones and significant accomplishments including Evanston Hospital's renewed status as a Level One Trauma Center, and approval as the only Certified Stroke Center on the North Shore. The dedicated Stroke Center at Evanston Hospital will help our communities combat the third leading cause of death and the number one cause of disability in the United States.

Our Oncology Program was ranked among the 50 best programs in the country by *U.S. News & World Report* for the second consecutive year, an important recognition of the multi-specialty team of renowned cancer specialists conducting research and connecting patients to the latest promising treatment options at our Kellogg Cancer Care Centers.



The Patricia G. Nolan Center for Breast Health opened at Glenbrook Hospital this spring. This comprehensive diagnostic and treatment facility was established through a connection to the generosity of the Daniel F. and Ada L. Rice Foundation with a \$1.5 million grant.

A new Comprehensive Prostate Cancer Center also opened, providing comprehensive care and featuring multi-specialty cooperation all under one roof. The Center represents a new direction in prostate cancer treatment, enabling a team of physicians to determine the best treatment method for each individual patient.

Through our leadership role in implementing the first Methicillin-Resistant-Staphylococcus aureus (MRSA) screening program, Evanston Northwestern Healthcare was selected by the Institute for Healthcare Improvement (IHI) to help lead its 5 Million Lives Campaign to help train other hospitals in this critically-important initiative. We received the prestigious national Eisenberg Award for this work as well.

For the fourth consecutive year, Evanston Northwestern Healthcare was named one of the nation's Most Wired hospital systems, demonstrating our national leadership in information technology as an important tool for improving care and service throughout our organization.

All of our achievements and continued goals for excellence in care, education and research are made possible through our many generous donors. The tremendous success of The Campaign for Evanston Northwestern Healthcare prevails as we are now near our second phase goal of raising \$150 million.

We lost an inspirational partner and true friend of this institution last year with the death of Charles R. Walgreen. We are enormously grateful to Mr. Walgreen and his family for their leadership and philanthropic support.

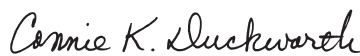
Philanthropy remains absolutely critical to our capacity to provide high quality care as the economics of healthcare are increasingly challenging. From soaring malpractice expenses to reductions in federal and state reimbursements, the business climate for hospital systems faces sustained adversity.

Our connection to the community is reflected in our stated mission "to preserve and improve human life," to that end we have taken community benefits to another level again this year. We have expanded demonstrated community benefit activities to include an even wider array of wellness and health education programs, and we broadened our efforts to provide care to needy and uninsured individuals in our communities. All told, Evanston Northwestern Healthcare contributed nearly \$150 million of community benefits across our system of care.

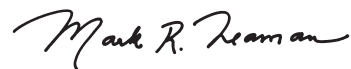
Among the most important milestones of the year was the Federal Trade Commission's (FTC) unanimous ruling in August which keeps Highland Park Hospital part of Evanston Northwestern Healthcare. The new group of commissioners reversed a previous ruling by their own Administrative Law Judge calling for divestiture of Highland Park Hospital following the 2000 merger. The FTC recognized "significant improvements" in patient care services at Highland Park Hospital post merger as a critical factor in their decision.

Looking ahead, we move forward with continued confidence and commitment to our mission and our ability to connect with the patients and communities we are privileged to serve.

From the leadership of our Board of Directors, to the generosity of our philanthropic supporters, to the expertise and compassion of our healthcare staff, to our leading research scientists, our connections represent our strength and create an important value equation for all.



Connie K. Duckworth  
*Chairman of the Board*



Mark R. Neaman  
*President and  
Chief Executive Officer*

# Expert, Supportive Team Helps Teen Heal

This is a story about the value of teamwork; not some loose idea of collaboration or a marketing slogan, but real, seamless teamwork that led to the finest care and best possible outcome for a seriously injured 16-year-old.

Running a little late for rehearsal, Max Tiller ran through the halls of Glenbrook South High School toward the auditorium and, unfortunately, ran into a set of glass doors on his way.

Safety glass shattered around him, Tiller lay in the hall without a cut or a scratch, but fairly quickly started to feel “weird,” and sensed something was wrong. “Part of me was hoping it was only a cracked rib, hoping there was nothing really wrong,” he said.

Within minutes school officials called Tiller’s parents’ cell phones and minutes later Randy and Vicki Tiller arrived and immediately took their son to the Glenbrook Hospital Emergency Room.

“My husband and I crossed the threshold of shattered glass to find him tolerating first aid, but with that look in a 16-year-old’s eyes that says ‘I am not ok,’” said Vicki Tiller, in a letter following the incident.

A nurse for 30 years, Vicki Tiller watched her son with both a clinician and a mother’s eye. “At first his condition was not yet completely obvious to me or maybe I was just quieting that little voice of alarm,” she said.

The Glenbrook ER staff moved swiftly from the initial contact with triage nurse Martha Cronin, RN, to an evaluation with nurse Kris Dayrit, RN, and Emergency Physician Morris Kharasch, MD, who quickly determined that Max Tiller was in serious condition. All the while Nursing Supervisor Kathy Sammon, RN, was “professionally mothering the mother” helping Vicki Tiller through what was to be a long night.

What Max Tiller had hoped was a cracked rib, was actually a lacerated spleen caused by the impact of the metal bar in the center of the door. Thanks to Dr. Kharasch’s astute observation and quick call for a CAT Scan, they knew it was necessary to move him to the Level One Trauma Center at Evanston Hospital.

The Glenbrook ER team began the transfer process, informing the trauma surgeon at Evanston, securing an Intensive Care Unit (ICU) bed and maintaining Max Tiller’s stability until transport.

“But more than the phone calls and the consultations something else happened in the ER that my husband and I will always remember and be grateful for, the staff carried us emotionally through this scary night,” Vicki Tiller wrote.

Everything was moving according to plan as Max Tiller was readied for transport, and then on the transport cart his blood pressure dropped and Dr. Kharasch was concerned that there could be increased internal bleeding.

After giving him some IV fluids and securing blood to go with him in transport just in case it was needed on the way, Dr. Kharasch got in the ambulance with his patient and took the ride to Evanston Hospital. Not standard procedure by any means, Dr. Kharasch said he felt more comfortable accompanying Max Tiller so he was there to give him blood if needed, and monitor his condition along the way.

Dr. Kharasch remembers making small talk with Max Tiller all the way to Evanston Hospital. Max Tiller remembers that Dr. Kharasch wasn’t laughing at his jokes quite as much as he had in the ER. “I knew I had internal bleeding, but I wasn’t panicking,” Max Tiller said. In fact all three of the Tillers remained calm

throughout the ordeal, confident in the treatment and compassion they were receiving.

Trauma surgeon James Boffa, MD, was waiting for the Tillers when they arrived at Evanston. “It’s not what he said, but how he said it that gave us the sense that Max was in knowledgeable, empathetic and kind hands,” said Randy Tiller.

Splenic lacerations are graded from one to five, with five being the worst and always requiring surgery—Max Tiller’s injury was a four, his spleen almost completely severed. Removing the spleen is considered a last resort as it leaves patients at

greater risk for infection and other complications for the rest of their lives. Fortunately for Max Tiller he was able to heal under observation in the ICU avoiding surgery.

“Treating somebody with a splenic injury, you don’t want to operate if you don’t have to. The only way you can watch a patient like this is if you have an operating team standing by 24/7, he could have started bleeding again at any time,” explained Dr. Boffa. “A case like this is the reason to have a Level One Trauma Center...it’s a great example of the benefits of the system.”

Dr. Kharasch agreed that Max Tiller’s case exemplifies the values of ENH connections. “The communication is smooth, we’re able to initiate all the resources of the institution...it is seamless because the institution is set up that way,” he said.

The connection between Max Tiller’s ENH physicians went one level deeper as his pediatrician Patrick Gries, MD, was also involved in this case, helping to keep the big picture in mind and serving as a resource for the family. This was unfortunately not the first emergency for Max Tiller who suffered a collapsed lung the year before. “Dr. Gries’ insight and ability to identify Max’s medical needs has been pivotal in obtaining good outcomes,” Vicki Tiller said. Those “good outcomes” mean that Max Tiller can continue to pursue his vast array of activities with his seemingly endless energy—a sure sign of the team’s success.

“...something else happened in the ER that my husband and I will always remember and be grateful for, the staff carried us emotionally through this scary night.”

From left James Boffa, MD; Patrick Gries, MD; Max Tiller; and Morris Kharasch, MD.





From left Sally Feiertag, RN; Sid Tan, MD; Connie Herron, RN; and Tiffany Gwartney, RN.



ENH Nurses Connie Herron, RN, and Hayley Axtmann, RN, (bottom right) with their Chinese nurse hosts.



# Furthering Care in China Nurses Connect with Peers

What started as a casual question and long shot sign-up on a bulletin board became a compelling and successful humanitarian mission connecting ENH neonatal nurses with peers across the globe.

“Bringing Chinese Neonatal Nursing to the 21st Century,” a teaching exchange, tapped the expertise of ten Infant Special Care Unit (ISCU) nurses from Evanston Hospital who used their vacation time, energy, money and talent to share their knowledge with fellow nurses in Shanghai and Wenzhou China.

Traveling in groups of two and three, ENH nurses each spent a week at Yuying Children’s Hospital (YCH) in Wenzhou and two days at Fudan University in Shanghai demonstrating hands-on care and offering a myriad of suggestions for improvements in the resource-challenged Chinese hospitals.

An eye-opening experience for nurses on both sides of the exchange, the initiative was designed to help change the nursing culture and dramatically improve patient care in China.

Neonatologist Sid Tan, MD, who is pursuing collaborative research efforts that will hopefully result in clinical trials in China, suggested the possibility of ENH nurses traveling to China following his own visits and observations of the deficiencies in patient care.

Dr. Tan’s research on perinatal brain injuries from oxygen deprivation causing conditions like cerebral palsy has led to many promising discoveries in the lab, but the legal climate surrounding malpractice issues in the United States practically prohibits clinical trials with risk involving infants.

Calling the venture a “feel good trip for everybody,” Dr. Tan is quick to praise the nurses who volunteered their generosity and their ability to impart real and valuable lessons amid culture shock and less than ideal conditions.

ISCU Clinical Coordinator Connie Herron admits her first reaction to Dr. Tan’s suggested trip to China was that it was a crazy idea, but she posted a sign to gauge volunteer interest and soon found herself spearheading fundraising and coordinating plans for four nursing “delegations” that traveled to China from March through May 2007.

Shocked by the conditions they saw, Herron said there was no lack of compassion on the part of the Chinese nurses who face a severe lack of training. “Even some of the basic things we teach new nurses they did not know,” she said.

A critical shortage of nurses means rows of babies are left in cribs with bottles propped in their mouths, as the nurses have no time to feed them. “I expected the worst and some of it fulfilled my expectations,” Herron said.

From basic hygiene to regular monitoring of babies’ conditions, the ENH nurses were able to make very specific

and detailed recommendations, some of which have already been implemented.

“The success of any neonatal unit is based on the nursing,” said Dr. Tan. The nurses are the first to notice any kind of change in a baby’s vital signs or behavior, and their quick response is the key to successful care, he explained. “Neonatal nurses are really a separate breed, they have a complete sense of responsibility, almost like being a surrogate mother,” said Dr. Tan.

“We calm our babies, we pick up our babies, we feed our babies,” Herron said. And when Herron picked up babies at the hospital in China, she said she could feel the Chinese nurses’ desire to be able to provide that kind of care.

The nurses developed fast friendships and strong bonds with their Chinese counterparts, and many of them are now in regular email communication, and discussing the possibility of future trips.

Chinese nurse YaPing Shi, who served as the primary contact person and host, said the exchange was very meaningful to nurses and hospital administration, who are now struggling to improve nursing quality. “The most important thing we got from the American nurses is that they showed us how to do and think as a nurse. In China, we haven’t enough nurses and money to support nursing jobs...We want to train our new nurses to have a professional mode of thinking.”

“The most surprising thing we found is how the American nurses love their nursing jobs;

they have a kind of passion for their nursing,” Shi said.

Hayley Axtmann, who was the youngest ENH nurse to make the trip, said she was struck by the fact that the nurses have no independence in caring for their patients, and would never consider questioning an order or suggesting something to a doctor. “They were surprised at our independence,” Axtmann said, demonstrating how lessons in patient care also crossed cultural patterns. Lessons on both sides continue to unfold.

“I love my job and I never thought about how lucky we are as nurses caring for babies at a place like this, at this level of quality,” Herron said. And thanks to the connection and care of ten volunteers, there are many, many babies in China receiving better care today.

**“I love my job and I never thought about how lucky we are as nurses caring for babies at a place like this, at this level of quality.”**

## ENH Neonatal Nurses Bringing Chinese Neonatal Nursing to the 21st Century

<b>Hayley Axtmann</b>	<b>Sally Feiertag</b>	<b>Joanna Konsur</b>
<b>Jolanta Borovik</b>	<b>Tiffany Gwartyey</b>	<b>Remenisa Rubin</b>
<b>Mary Cunningham</b>	<b>Connie Herron</b>	<b>Luz Schlager</b>
	<b>Marilyn Hochstein</b>	

# Living in the Future Connects Cancer Survivors

“Care that is by the community, for the community,” is how Carol A. Rosenberg, MD, describes the essence of the unique cancer survivorship program she directs at Evanston Northwestern Healthcare.

The first community cancer survivorship program in the region, Living in the Future (LIFE), is designed specifically with cancer survivorship guidelines from the Institute of Medicine—the program educates, empowers and enlightens cancer survivors and does so using all the latest science for survivorship care.

Implemented in part with a prestigious Community Program grant from the Lance Armstrong Foundation, LIFE provides a bridge from a patient’s oncology treatment environment back to their community, family and life.

The LIFE program at Evanston Northwestern Healthcare recognizes survivorship as a distinct phase of care and offers each patient a customized “prescription” or survivorship care plan in an electronic format, creating a model for the healthcare industry and the estimated 10 million cancer survivors in the United States.

A passionate, high-energy creative director at an advertising agency, Arlene Wanetick was 51 when she was diagnosed with breast cancer. “Initially I didn’t really know what I would need, it’s not part of your consumer set to know. I just had to go on instinct, gut and faith,” she said.

Wanetick counts several doctors and nurses at Evanston and Highland Park hospitals among her blessings in her personal breast cancer journey, paying tribute to their compassion, consideration, and connections. From the beginning, she considered herself lucky as her cancer was caught early, and she had great confidence in the care she was receiving.

As she made her way through surgery and radiation, Wanetick wanted as much information as she could get, taking notes at every physician conversation and reading everything that came her way, including an article or two that talked about survivorship.

“When I first read something about a survivorship program my reaction was ‘this is so smart, so progressive,’” Wanetick said. When she learned that the LIFE program was underway at Evanston Northwestern Healthcare, she was thrilled.

“I remember thinking I am so glad I am with this institution. Knowing this program existed made me feel like I was going to get better care, it gave me such confidence in this forward-thinking institution,” Wanetick said. “I just thought ‘they’re on top of it!’”

The LIFE program begins with a personal risk adapted visit with clinical coordinator Carole Martz, RN, MS, who reviews the survivor’s cancer history and treatment and covers medical surveillance guidelines and healthy lifestyle recommendations. Patients are encouraged to ask any and all questions throughout their participation in LIFE.

“She is so passionate, knowledgeable and caring, and she

gave me lots of useful, tangible information. The program is a great resource, providing confidence and peace of mind,” Wanetick said of Martz.

“Working with Carole Martz, and going through the data gave me insight into the things I should be paying attention to. Talking with her and developing that vocabulary helped me with tools I need to develop relationships with my physicians,” said breast cancer survivor and LIFE enthusiast Linda Sizemore, PhD.

Following their initial visit, LIFE patients are encouraged to attend the program’s Thrivership seminars (free and open to the public) including “Eat to Beat Malignancy and Walk Away from Cancer” and “Self Esteem and Sexual Intimacy After Cancer” facilitated by the LIFE expert medical team.

Dr. Sizemore, who is a clinical psychologist and one of the presenters of the Sexual Intimacy Thrivership seminar, knows first-hand the importance of these educational seminars and the value of the group setting.

Dr. Sizemore herself was surprised at her own initial feelings following a mastectomy and reconstructive surgery. “I had a talk with myself, and I said for women everywhere I have to work this out....the more you share it, the easier it becomes.”

The Thrivership seminars, like the comprehensive, individual prescriptions for survivorship are all part of empowering patients to move forward and continue healing.

“We are providing survivors with education as a form of support,” Dr. Rosenberg explained. “There is a window of opportunity, the right “teaching moment” following treatment when patients are amenable to hearing about the kind of strategies they can use to modify their risks.”

“I think knowledge is power and I like that I am now armed with all this information,” Wanetick said.

Dr. Rosenberg works to share knowledge with patients and other healthcare providers, teaching the LIFE health professional course, and serving as a clinical assistant professor at Northwestern University’s Feinberg School of Medicine where she has a special interest in mentoring residents in preventive health.

American Cancer Society sponsored Preventive Medicine Resident Sara Brenner Spinnato, MD, described her experience with the LIFE program as inspirational.

“Dr. Rosenberg stands as a shining example of how physicians are called to be creative, collaborative, and compassionate in all aspects of healthcare. In implementing this program, her team is doing something innovative that advances patient care not only within the confines of the hospital, but also out in the community where survivors live their lives,” said Dr. Spinnato.

“Cancer survivors today are living rich and active lives, and every survivor needs to feel empowered. There are no guarantees, but LIFE helps navigate the road ahead,” said Dr. Rosenberg.

**“I think knowledge  
is power and I like  
that I am now  
armed with all this  
information.”**

From left, Linda Sizemore, PhD; Carol A. Rosenberg, MD; and Arlene Wanetick.



# Community Relations

Over the past year, Evanston Northwestern Healthcare expanded its community benefits efforts to include an even wider variety of wellness and health education programs. We maintained our position as a leading institution for cutting-edge research and medical education. We supported local and national organizations—both monetarily and with the time and effort of our employees—that shared our mission and vision of community health. Finally, we broadened our efforts to provide care to needy and uninsured individuals in our communities. All told, Evanston Northwestern Healthcare contributed more than \$145 million of community benefits, including \$11.6 million in charity care and \$17.7 million in subsidized health services.

We are committed to taking a leadership role in these efforts by offering resources and support to achieve our mission to preserve and improve human life. But Evanston Northwestern Healthcare is only one of the partners integral to improving the health of the communities it serves, and we are indebted to the many community partners who facilitate and enable the delivery of care and services.

## ***A sampling of how Evanston Northwestern Healthcare contributes to its communities:***

### **Evanston**

In response to a pertussis (whooping cough) outbreak at several North Shore high schools, Evanston Northwestern Healthcare staff administered vaccines to 430 New Trier High School staff and 490 Evanston Township High School students. For more than a decade, Evanston Northwestern Healthcare (ENH) has supported the Evanston Township High School (ETHS) Health Center. Staffed by ENH physicians, nurses, and a social worker, the Health Center had 2,755 student visits and treated more than 1,000 students in the 2005-2006 school year.

### **Glenbrook**

Glenbrook South High School and Glenbrook Hospital formed a partnership to address the growing problem of access to care, and specifically the inability of low-income students to obtain back-to-school physicals in time to start school. Today, the Access to Care Program offers the primary care services of the Evanston Northwestern Healthcare Family Care Center Medical Group Practice, located at Glenbrook Hospital, to any Glenbrook South High School student. The program also offers back-to-school physicals on the day of school registration, regardless of a family's ability to pay for preventive health services. Since its inception in the fall of 2006, the Access to Care program has served more than 90 students and their families.

"The Access to Care program has been a great resource for Glenbrook South and our families," said Brian K. Wegley, Principal, Glenbrook South High School. "The

generosity of the staff's time and the many creative solutions to the problems that arise makes the hospital a truly fantastic next door neighbor."

### **Highland Park**

For the past five years, the Center for Simulation Technology and Academic Research (CSTAR) at Highland Park Hospital has provided valuable hands-on emergency medicine training to medical students and residents in a controlled, state-of-the-art simulator laboratory. The center also utilizes high-fidelity simulators to provide area paramedics, firefighters, police and Department of Health employees with high-impact training in emergency preparedness and bioterrorism. "Since its inception, CSTAR has focused on patient safety and patient care," said Jon Vozenilek, MD, Director, CSTAR. "CSTAR's space is flexible and faculty are knowledgeable, providing school nurse and first aid programs one day, and advanced initiatives in patient safety the next."

### **Charity Care**

Charity care is defined as care for which the provider does not expect to receive payment from the patient or the third party payer. There are many other components that comprise our community benefits, such as education and research. The total financial value of ENH reportable community benefits comply with the Illinois Community Benefits Act and the State's Attorney General office. To ensure that all residents in our communities have access to quality and compassionate healthcare, the Outpatient Department at Evanston Hospital provides free and discounted care to people who lack private health insurance. The Outpatient Department is staffed by nurse practitioners, registered nurses and resident physicians, who provide care under the supervision of senior attending physicians on staff at Evanston Northwestern Healthcare.

Services available include obstetrics/gynecology, general surgery, orthopaedics, diabetes education and podiatry. The Outpatient Department had nearly 11,000 patient visits and treated more than 4,000 people. "Many uninsured people lack access to routine, preventive health services," said Gabriel Berlin, MD, Medical Director of the Outpatient Department.

"By providing regular check-ups and disease management services, the Outpatient Department helps to stabilize chronic conditions and prevent serious emergency situations and costly hospital stays."

*If you would like more information regarding how ENH connects to its communities or to receive a copy of our 2006-2007 Community Benefits Report, write to us at: Community Relations, Evanston Northwestern Healthcare, 2650 Ridge Avenue, Evanston, IL 60201.*

# Community Numbers

Total financial value of reportable community benefits under the Illinois Community Benefits Act: **\$145,638,577.**

Here are a few of the highlights:

**Charity Care: \$11,607,866**

Defined as care for which the provider does not expect to receive payment from the patient or a third-party payer.

**Subsidized Health Services: \$17,754,322**

Services that meet community needs and that the hospital must subsidize from other revenue sources. Includes specialty services that yield a financial loss, as well as programs to prevent illness and improve community wellness.

**Education: \$13,037,705**

Costs incurred for hospital-based educational programs such as medical residency and internships and nursing, radiology tech and physical therapy programs.

**Language Assistance Services: \$343,258**

Costs pertaining to translation services.

**Volunteer Services: \$1,381,692**

Defined as the value of volunteer time provided by hospital employees and volunteers.



The Center for Simulation Technology and Academic Research



Vaccinations offered at New Trier and Evanston Township High Schools



Charity Care at the Evanston Hospital Outpatient Department



Access to Care Program

## Foundation

Throughout its vibrant 116-year history, Evanston Northwestern Healthcare (ENH) has enjoyed the strong friendship of dedicated individuals who inspire us with their leadership, vision and generosity. As I assumed my role as president of the ENH Foundation in August 2007, I was moved by this legacy that supports us in our fundraising and friend-raising endeavors.

These generous individuals and groups, many of whom are grateful patients, sustain the important efforts of our distinguished physicians, scientists, nurses and staff to advance research and education, impact the lives of more patients and families, and provide additional community leadership. Their gifts carry with them a powerful vision of the future because their commitment today means the advancement of crucial medical research and clinical breakthroughs, which ultimately find their way to the hospital bedside in successful treatments and cures. We are humbled and grateful for their remarkable support.



**Colleen Durbin Mitchell**

In fiscal year 2007, our friends—individuals, foundations and corporations—helped ENH Foundation raise more than \$21 million, bringing the total gifts raised through The Campaign for Evanston Northwestern Healthcare to nearly \$138 million. This total is 92 percent of our \$150 million goal for the end of 2008. Their commitment strengthens and enhances our continuum of care throughout all the communities we serve.

This impact of philanthropy takes many different forms and provides a critical measure of excellence to the care we offer our patients. Whether it creates an Endowed Chair that helps recruit and retain the brightest physicians and scientists, strengthens our clinical programs with leading-edge technology or nurtures promising research, philanthropic support is crucial to Evanston Northwestern Healthcare's mission "to preserve and improve human life," and is part of what distinguishes our organizational culture of philanthropy.

Advancing Evanston Northwestern Healthcare's institutional priorities continues as the central focus of The Auxiliary of Evanston Northwestern Healthcare and The Auxiliary of Highland Park Hospital. Auxiliary members, their families and friends have provided extraordinary personal gifts and time to ENH and they will become even more critical to our future volunteer and community-wide efforts. We are also grateful to the efforts of The Associate Board as it encourages volunteerism and philanthropy among its growing membership.

These pages are a testimony to the dedication of all our caregivers and the courage of our patients. And it is through the sensitivity and commitment of our donors that Evanston Northwestern Healthcare continues to make a difference in the lives of thousands of individuals and their families every year.

We are most honored and grateful for the confidence you have placed in us through your investment in ENH Foundation and our purpose of raising funds and friends to support the mission of Evanston Northwestern Healthcare.

Colleen Durbin Mitchell  
*President*  
*ENH Foundation*

# Farewell to Ronald Spaeth

When Ronald Spaeth started his tenure in hospital administration at the then Evanston Hospital Corporation, Glenbrook Hospital had not been built, Highland Park Hospital was an independent community hospital and the ENH Research Institute was a 20-year distant vision.

Spaeth is retiring this year after 35 years with Evanston Northwestern Healthcare (ENH). He began his tenure in 1972 as Vice President for Administrative Services at Evanston Hospital and held a variety of senior administrative positions over the years, including Vice President of Corporate Services, Chief Administrative Officer for System Integration, and President and Chief Executive Officer of Highland Park Hospital from 1982 to 2002. At his retirement, Spaeth was President of the ENH Foundation.

Spaeth said he is proud to have been a part of Evanston Northwestern Healthcare's growth over the years. He fondly recalled overseeing the building of Glenbrook Hospital and Evanston Hospital's Searle Pavilion as well as the merger between Highland Park Hospital and ENH. "The administrators and physicians of this organization have never been satisfied



Ronald Spaeth

with the status quo," he said. "They've always had great vision. In the early 1970s, we were a very good community institution that had the makings of a great academic medical center. And that's what we became."

In recent years, Spaeth's responsibilities have focused on raising philanthropic funds to fuel continued growth and excellence. With the ENH Foundation Board of Directors, he led the launch of The Campaign for Evanston Northwestern Healthcare, the largest fundraising endeavor in the history of the organization, and was at the helm when the ENH Foundation was formed as a new supporting philanthropic arm of Evanston

Northwestern Healthcare in 2004.

"ENH Foundation was created to help us provide the necessary resources to bring advances in medicine and research to our community," said Spaeth.

The Board and staff of ENH Foundation offer warm wishes and appreciation to Ron Spaeth for his many years of service and the results he achieved.

## Auxiliaries

The Auxiliaries of Evanston Northwestern Healthcare (ENH) and Highland Park Hospital create and sustain vital connections within our larger community throughout the year. In addition to hosting a variety of impactful fundraising events, Auxiliary members work to improve patient care, support scholarships and provide needed resources to advance medical research.

### **The Auxiliary of Evanston Northwestern Healthcare**

During 2006-2007, the nearly 500 members of The Auxiliary initiated a two-year commitment to the Division of Neurology's Center for Alzheimer's, Cognitive and Memory Disorders at Glenbrook Hospital. "With \$462,500 raised at the 2007 Hospitals' Gala, "A View to a Thrill," we are well on our way to reaching our two-year fundraising goal," said Kathy Leighton, president of The Auxiliary. More than 800 guests and 24 corporate sponsors, including title sponsor Aramark Healthcare and presenting sponsor JPMorgan Chase, supported the Gala, which was an evening of glamour, intrigue and surprises.

The 2007 American Craft Exposition (ACE) featured 150 artists and attracted thousands of fine craft enthusiasts to support a \$2 million breast and ovarian cancer research endowment. The Auxiliary also continued to support the Research Scholar endowment, naming Ioannis Koktzoglou, PhD, as the new research scholar. Dr. Koktzoglou conducts cardiovascular imaging research, in collaboration with the Departments of Radiology and Cardiology. Colleen Pike, a recent Regina Dominican High School graduate who is pursuing a career in nursing at St. Louis University, received The Auxiliary's annual \$5,000 nursing education scholarship.

### **The Auxiliary of Highland Park Hospital**

"Performing hospital and community service, while raising funds for Highland Park Hospital, are at the heart of the Auxiliary," said Nadine Woldenberg, president of the Auxiliary of Highland Park Hospital. "From the Alcove Gift Shop, whose proceeds contribute significantly to our fundraising goal, to blood drives, Mobile Meals, employee scholarships and the Remembrance Fund, our dedicated members actively give back to the community of Highland Park."

After completing its \$1 million Campaign pledge to the Ambulatory Care Center, the Auxiliary pledged \$400,000 to create a Primary Stroke Center at Highland Park Hospital. It hosted a "Virtual Event" to support this initiative and a kickoff fundraiser, Festa Italiano, where attendees enjoyed dinner, a silent auction and bocce ball at the Highwood bocce ball court. These initiatives raised nearly \$200,000 for the Hospital's Stroke Center.

Each year, the Auxiliary also partners with Saks Fifth Avenue in Highland Park to host the "Key to the Cure" charity shopping event to support women's cancer research and treatment. This year's event raised funds to fulfill the Auxiliary's pledge to the Hospital's Ambulatory Care Center.

### **The Associate Board**

The Associate Board, chaired by Craig Kahler, is a fundraising organization of young professionals providing members with philanthropic, educational and community service programs to benefit Evanston Northwestern Healthcare. This year, the group raised more than \$50,000 for the Henrietta Johnson Louis Infant Special Care Unit (ISCU) at Evanston Hospital. To date, the Associate Board has directed \$85,000 toward the ISCU, with a goal of raising \$100,000.

# Couple's Generosity Creates a New Comprehensive Orthopaedic Patient Education Program

Having undergone several major hip, knee and ankle surgeries at Evanston Northwestern Healthcare (ENH), Virginia Boynton is a veteran orthopaedic patient who knows the value of a good education. "When I first had surgery more than 40 years ago, patients had limited knowledge about their procedures," Boynton said. "But in the last few years, I have been fortunate to receive from ENH the most up-to-date information available before surgery so I could prepare myself ahead of time and find out steps I should take to recover successfully. Being informed made a big difference to me."

The outstanding care and patient education information Boynton received at ENH inspired her and her husband, W. Austin (Bud), to make a generous gift to establish and support a new comprehensive orientation program that guides patients from their initial diagnosis to full recovery following surgery.

This program—*The Boynton Robbins Total Joint Replacement Patient Education Program*—is designed to inform and support patients who need total joint replacement surgery of the knee, hip, shoulder, elbow and ankle. "The program is named in honor of the late Jack L. Robbins, MD, a pioneering orthopaedic surgeon at Evanston Northwestern Healthcare who treated Virginia for many years and became a close friend of ours," said Bud Boynton.

"Patients who undergo joint replacement procedures often have many questions about their medical care," said William Robb III, MD, Chairman, Department of Orthopaedic Surgery and Associate Professor, Northwestern University's Feinberg School of Medicine. "They also are taking more active roles in requesting information about their diagnosis, treatment options and rehabilitation plans in order to partner with their caregivers through all aspects of their treatment."

*The Boynton Robbins Total Joint Replacement Patient Education Program* offers answers to patients' concerns about preparing for surgery, participating in a post-operative rehabilitation program and achieving full recovery so they can remain fully engaged in daily activities and hobbies that keep them vital within their families and communities. A critical factor in a successful outcome following total joint replacement is a patient's preparation for the procedure and involvement in the recovery process.

"ENH has a long tradition of providing the latest advances to patients who may need total joint replacements or other interventions to treat complex musculoskeletal disorders," said Dr. Robb. "With the aging demographics of our population, combined with the 'baby boomer' generation, the number of people who will need orthopaedic care is estimated to increase fourfold over the next 20 years. Philanthropic support will play a key role in enhancing program initiatives that directly affect the quality of life for patients every day."

The Total Joint Replacement Center at Glenbrook Hospital is designed to educate, manage and follow ENH patients in order to help them benefit from the rapidly growing field of total joint replacement. This centralized program guides patients through



**Virginia and Bud Boynton, who created The Boynton Robbins Total Joint Replacement Patient Education Program**

the entire process of total joint replacement, from before surgery through rehabilitation. It also actively conducts research in collaboration with the ENH Research Institute to improve patient outcomes.

Orthopaedic surgeons at ENH are leaders in the field of total joint replacement and offer innovative technologies and treatment options. These include:

- Less invasive surgeries with shorter incisions to minimize trauma to surrounding muscles and tissues.
- Computer-assisted knee and hip replacement procedures to increase surgical precision.
- Progressive pain management strategies to minimize post-operative pain and speed recovery.

For more information about The Total Joint Replacement Center, please call (847) 657-5707.

To support new patient care initiatives within the Department of Orthopaedic Surgery, please contact Jim Lynch, ENH Foundation Director of Development, (224) 364-7205, [jlynch@enh.org](mailto:jlynch@enh.org).



## Research Institute

The ENH Research Institute continues to build a national and international reputation in areas of research with the greatest potential to benefit our patients and communities.

Among multi-specialty research hospitals, again this year we are among the top in the United States in funding from the National Institutes of Health. For over a decade the Research Institute has been instrumental in shaping and supporting ENH's vision of world-class care by bringing lab research results from the bench to the bedside.

The ENH Research Institute celebrated its 10th anniversary year on April 24, 2007. Since its inception, ENH's ranking by the National Institutes of Health has risen from 65 to 20 among the nation's top independent research hospitals. Today ENH is also the #1 independent research hospital in the State of Illinois and the #10 comprehensive independent research hospital in the nation.

All in all, FY2007 was another banner year for growing value to our patients. For this we owe our numerous stewards and supporters a debt of gratitude.

Richard L. Keyser  
*Chairman of the Board*  
*ENH Research Institute*

Leopold G. Selker, PhD  
*President*  
*ENH Research Institute*

### Vital Signs

For the years ended September 30	2006	2007 *
Number of Proposals	426	434
Federal and Private Grants	\$29.0 million **	\$30.8 million **
Total Expenditures	\$38.6 million	\$42.2 million

\* Unaudited

\*\* Does not include deferred revenue

### Then and Now

For the years ended September 30	1996	2007
Square Footage	25,000	120,000
Number of Externally Funded Principal Investigators	75	155
Annualized External Awards	\$3 million	\$30.8 million
Total External Awards	\$8 million	\$112 million
National Ranking by NIH		
All Independent Research Hospitals	65	20
Comprehensive Independent Research Hospitals	36	10

# Pioneering Research Means Hope

Research connects our patients today to the most advanced methods of detection and treatment. The most innovative research connects us all to the future, to hope for enhanced community health and even better ways of preventing, diagnosing and treating disease

**Madeleine Shalowitz, MD, MBA**, spent many years as a pediatrician caring for children with complex, chronic issues; children who were failing to thrive and struggling with developmental issues. While it was very satisfying helping individual children and families, Shalowitz said she was frustrated that overall health conditions for many children were not improving.

Dr. Shalowitz is quick to cite some staggering statistics including the fact that 50 years ago an African American woman was more likely to deliver a premature infant than a white woman—the same holds true today.

Health disparities in pregnancy, infancy and early childhood have been well documented across racial, ethnic and socioeconomic dimensions, but decades of research have failed to really explain the disparities, or provide the information to start making positive changes.

Dr. Shalowitz is leading an innovative academic-community partnership designed to both develop better research methods and to empower the community with the right skills to ultimately inform public policy and bring about improved programs and services for children and families.

Joining forces with the Lake County Health Department Community Health Center, Dr. Shalowitz formed Community Action for Child Health Equity (CACHE) in 2003 after earning

a major award from the National Institute of Child Health and Human Development (NICHD). CACHE is one of just five academic-community partnerships in the country similarly funded.

A new \$3 million NICHD grant has helped launch Phase 2 which will study the influences of stress and resilience on mothers' health and birth outcomes. Researchers will consider things like physiological changes in the fetus and how they may predispose children to certain problems and conditions like asthma and obesity, both known to be related to stress. Close to 500 families in Lake County will be enrolled in this study.

"The members of the community are actively engaged, they really are 50 percent partners in this and are part of bringing about the positive changes," said Dr. Shalowitz. "The hope is that once we understand the pathways to these conditions we will understand the avenues for intervention."

**Pablo Gejman, MD**, leads the Center for Psychiatric Genetics at Evanston Northwestern Healthcare where he studies clinical and biologic inherited factors in schizophrenia. He is an internationally prominent researcher who described an association between the trace amine receptor gene 4 and schizophrenia. Schizophrenia, a chronic condition resulting in severe incapacitation and suffering, affects about one percent of the population. Schizophrenia is similarly prevalent in countries around the world, and is known to cluster in some families. About 10 percent of the schizophrenic patients also suffer long and severe depression and/or manic periods, and are diagnosed with schizoaffective disorder. There is currently much more information on many rare genetic disorders caused by single genes, than there is for more common conditions, such as schizophrenia, which involve many genes and therefore are far more complex and difficult to study.

Dr. Gejman's team and nine other collaborating institutions (eight in the US and one in Brisbane, Australia) have collected a sample of 4,500 persons with schizophrenia and 4,500 controls from the general population to conduct new studies designed to improve the understanding of the biological mechanisms that lead to schizophrenia, and how they interact with the environmental risks.

Last year, Dr. Gejman was selected by the Genetic Association Information Network (GAIN) of the National Institutes of Health (NIH) to conduct a genome-wide experiment of schizophrenia, which will interrogate 900,000 genetic polymorphisms in patients and in controls to identify susceptibility genes for schizophrenia and schizoaffective disorder. This will be among the largest and most definitive genetic experiments conducted on the disease. He also received a new \$5 million research grant from the NIH to support subsequent experiments aimed at characterizing the genes identified in the "GAIN" experiment, in more detail.

Dr. Gejman is hopeful that his research will lead to better treatment and earlier diagnosis. "This research and discovery can make a real difference in patients' lives," he said.

**Pablo Gejman, MD**





Madeleine Shalowitz, MD, MBA

## Medical Group

2007 was another busy year for ENH Medical Group as we implemented our plans for growth, quality improvement and enhancement of our service and access.

Strategic and sustained growth in 2007 added to the ENH Medical Group's depth and expertise, expanding its ability to better serve our patients, families and communities. Nearly 50 net new physicians joined the Medical Group this year with important additions in primary care, oncology, neurosurgery, surgical oncology, thoracic surgery, gastroenterology, neurology and other critical specialties. Growth in specialty coverage and geographic reach reflects the Medical Group's broad goal to provide more for both patients and referring physicians. To accommodate this growth, a new physician recruitment office was initiated this year, redesigning recruitment practices for the highest level of efficiency and value.

In addition to increasing the number of physicians, the Medical Group also recorded a 12 percent increase in net revenue, an 8 percent growth in patient visits, and significant increases in physician work units, known as RVU's (relative value unit is a well known government formula). RVU's in fiscal year 2007 were up nearly 7 percent overall and 11 percent in primary care, representing the third consecutive year of double-digit growth. New offices in Mundelein, Gurnee, and Highland Park add to the Medical Group's geographic spread and capabilities.

In addition to growth, a continued emphasis on customer loyalty and service values has been a key focus for the Medical Group this year. In particular we have paid close attention to our specialists and enhancing loyalty among our referring physicians. A Specialty Leadership Committee was formed to consider issues related to primary care practice needs like access, service, communication and feedback.

In that regard, the ability for all physicians to now directly schedule referrals and appointments in EPIC, our electronic medical records system, is yet another key to continued loyalty and success.

We continue to push physician leadership opportunities, building a broad cadre of engaged physicians to lead the Medical Group's growth and development. Physician leaders are given the chance to attend programs at Northwestern University's Allen Center. In every aspect from performance to risk management, physician leaders are actively engaged in developing best practices and focusing on how the Medical Group can continually do better, reaching aggressive goals for growth and customer loyalty.

The success of the Medical Group is truly a collaborative effort and every member of this team deserves credit for our continued accomplishments. While we are proud of our record, we will continue to strive for even more in the coming year. We remain passionate about providing our patients the highest level of care and service and offering our staff the finest organization for successful career development.

We look to the future with confidence and goals of continued growth and success.

David P. Winchester, MD  
*Chairman*  
ENH Medical Group

Joseph Golbus, MD  
*President*  
ENH Medical Group

# ENH Financial Statements

**Growth in services delivered, a bonus for delivering quality care to our patients and control over manageable expenses combined to produce strong operating results for Evanston Northwestern Healthcare during the year ended September 30, 2007.**

All major lines of the Corporation contributed as inpatient, outpatient and the Faculty Practice attained record revenue levels. Total Operating Revenue, after reduction for the delivery of uncompensated care, was a record \$1.2 billion. Reflecting higher levels of patient activity, expenses of \$1.15 billion were 7 percent higher than fiscal 2006. Unaudited Income from Operations for the fiscal year was \$52.2 million which is a 25 percent improvement over the audited results for the year ended September 30, 2006. Unaudited Operating Margin at 4.3 percent was 16 percent over the 3.7 percent margin produced in fiscal 2006.

Solid operating performance allowed the Corporation to continue to invest in growing services and in our employees. During the year, \$89 million of capital was invested to improve services including the first stage of the rebuilding of the operating rooms and the intensive care unit at Evanston Hospital, advanced imaging equipment and enhancements to our systems. Additionally, \$15 million was added to the employee pension plan. Notwithstanding these investments, total debt decreased \$25 million.

Elsewhere in this report, the year's highlights in patient care and research have been noted. Administratively, an important improvement in patient care and safety occurred with the opening in the second quarter of the Corporation's new data center. All major systems have now been moved to and are operating from the new data center; and the original data center in Evanston has been converted to a back up site. Effectively, we have increased the connectivity of our patient systems and significantly lowered the chance that those systems would be unavailable due to failure or natural disaster.

Fiscal 2008 opens with continued environmental challenges. We continue to serve a growing number of patients who are uninsured or underinsured; Medicare and Medicaid continue to reimburse healthcare providers at less than cost and, despite reporting \$146 million of benefit provided to the Community in the previous year, our tax status continues to be questioned. These are familiar issues for our industry; and while they are distractions, they will not prevent our dedicated physicians and staff from continuing to connect with our patients to deliver the quality care they expect and deserve.

# Evanston Northwestern Healthcare Corporation

## Statements of Financial Condition

As of September 30, 2007 and 2006

(in thousands of dollars)

<b>ASSETS</b>		<b>2007*</b>	<b>2006</b>
<b>Current Assets</b>	Cash and cash equivalents	\$ 22,620	\$ 51,263
	Accounts receivable, net of allowances	163,593	160,834
	Other current assets	66,134	64,086
	Collateral proceeds received under securities lending program	121,744	104,777
	Total current assets	374,091	380,960
	<b>Investments in Marketable Securities, Available for General Use</b>	1,690,422	1,514,142
<b>Investments Limited As To Use</b>	Internally designated for capital replacement and expansion and other	135,391	124,861
	Externally designated under bond indenture	4,999	5,000
		140,390	129,861
<b>Other Assets</b>	Property and equipment, net	572,701	564,473
	Other	98,793	74,867
		671,494	639,340
	Total Assets	<u>\$ 2,876,397</u>	<u>\$ 2,664,303</u>

<b>LIABILITIES AND CORPORATE EQUITY</b>		<b>2007*</b>	<b>2006</b>
<b>Current Liabilities</b>	Accounts payable and accrued expenses	\$ 174,054	\$ 170,752
	Securities lending program liability	121,744	104,777
	Current maturity of long-term debt	15,200	25,100
	Other current liabilities	38,687	30,042
	Total current liabilities	349,685	330,671
<b>Noncurrent Liabilities</b>	Long-term debt, less current maturities	587,000	602,200
	Other	268,605	262,473
	Total noncurrent liabilities	855,605	864,673
<b>Corporate Equity</b>	Unrestricted net assets	1,523,651	1,343,319
	Temporarily restricted net assets	91,431	84,580
	Permanently restricted net assets	56,025	41,060
	Total corporate equity	1,671,107	1,468,959
	Total liabilities and corporate equity	<u>\$ 2,876,397</u>	<u>\$ 2,664,303</u>

\* Unaudited

# Evanston Northwestern Healthcare Corporation

## Statement of Operations

As of September 30, 2007 and 2006

(in thousands of dollars)

		<u>2007*</u>	<u>2006</u>
<b>Unrestricted Revenue and Other Support</b>	Net patient service revenue	\$ 1,052,587	\$ 976,809
	Premium revenue	44,764	42,871
	Other revenue	40,964	32,617
	Investment earnings to support operations	20,000	20,000
	Contribution from Healthcare Foundation of Highland Park	4,000	4,000
	Net assets released from restrictions used for operations	<u>45,166</u>	<u>46,703</u>
	Total unrestricted revenue and other support	1,207,481	1,123,000
<b>Operating Expenses</b>	Salaries, wages and benefits	575,422	544,817
	Supplies and services	402,084	379,013
	Depreciation and amortization	79,926	75,723
	Insurance	60,495	55,031
	Provision for uncollectible accounts	27,241	16,712
	Interest expense	<u>10,151</u>	<u>10,004</u>
	Total operating expenses	<u>1,155,319</u>	<u>1,081,300</u>
Income from operations	\$ 52,162	\$ 41,700	

\* Unaudited

## Vital Signs

	<u>For the years ended September 30</u>	<u>2007</u>	<u>2006</u>
Inpatient Cases (includes births)		50,680	50,157
Occupancy Percentage		80%	81%
Average Length of Stay (in days)		4.6	4.8
Total Emergency Room Visits		95,909	93,591
Outpatient Visits (excluding OP ER visits)		899,752	886,859
Philanthropy (in millions)		<u>\$ 30.2</u>	<u>\$ 15.1</u>

During our fiscal year, October 1, 2006 to September 30, 2007, gifts, grants and pledges of more than \$21 million were received to support our programs and research. We are pleased to recognize the following individuals, corporations and foundations for their generosity.

## Legacy Society

\$5,000,000 and above

The Auxiliary of Evanston Northwestern Healthcare	John L. Patten Charitable Trust
Mr. William B. Graham	Ruth Cain Ruggles
The Healthcare Foundation of Highland Park	Mr. and Mrs. Charles R. Walgreen, Jr.
The Louis Family	The Charles R. Walgreen, Jr. Family

## Chairman's Society

\$1,000,000 to \$4,999,999

Anonymous	Mr. and Mrs. James L. Garard, Jr.	Muscular Dystrophy Association/ Estate of James T. Guynes
The Allstate Foundation	The Golder Family Foundation	Parkinson's Disease Research Society
The Auxiliary of Highland Park Hospital	The Grainger Foundation	The Radiation Medicine Institute
Louis W. Biegler	Harris Family Foundation	Daniel F. and Ada L. Rice Foundation
Judson B. and Mary Alice Branch Estate	Mrs. H. Earl Hoover	Ralph Robinson Marital Trust
Mrs. C. Selma Carton	Roy F. Kehl	Dr. Scholl Foundation
Elizabeth D. Chinnock Estate	John L. and Helen Kellogg Foundation	John G. Searle
Mrs. Toni Cobb	Robert and Myra Kraft Foundation	Searle Family Trust
Owen L. Coon Foundation	Alfred J. Lilienfeld Trust	The Searle Funds at The Chicago Community Trust
Mr. and Mrs. James W. Cozad	Etta W. Lilienfeld Trust	Mr. and Mrs. John D. Simms/ Simms Family Foundation
Warren B. Cozzens	Mr. and Mrs. Edward E. Matthews	Nathan and Marion Stagman and Robin Stagman Weiss
The Crown and Goodman Families	The Edward E. & Marie L. Matthews Foundation	The Gertrude & Walter Swanson, Jr. Foundation
Judy and Bill Davis	Dr. Louise S. Matthews and Mr. Raymond Flickinger	
Connie and Tom Duckworth	Foster G. McGaw Educational Foundation	
Elizabeth Ellrodt and Scott Schweighauser	Deanette Murdough Estate	
Maxine P. and W. James Farrell		
Stephen J. Frawley Trust		

## Director's Society

\$500,000 to \$999,999

Anonymous	Lucille B. Crowder Trust	Illinois Tool Works Foundation
Marshall Abraham Family/Ida and Irving Abraham Family Foundation	ENH Department of Medicine	Oliver Jahn Trust
Susan D. and Lawrence W. Appelbaum	ENH Department of Pediatrics	Mrs. Harold James
Edith Marie Appleton Trust	ENH Professional Staff	Dr. Leonard F. Jourdonais Charitable Trust
M. R. Bauer Foundation	ENH Department of Surgery	The Kresge Foundation
Mr. and Mrs. Marshall Bennett	Marvin E. Gollob Family	Mr. and Mrs. Joseph Levy, Jr.
Ms. Ellen Block	George W. Grant Trust	Richard and Martha Melman Foundation
Mr. and Mrs. W. Austin Boynton	Robert A. and Margaret Hennessy Trust	Mr. and Mrs. Samuel M. Menco
Mrs. Janet D. Burch	Illinois Bone and Joint Institute, LLC - Glenview Office	SC Johnson Wax
Chapman Charitable Foundation		Tillie T. Straub Charitable Foundation
The Ronald L. Chez Family		Chester D. Tripp Charitable Trust
		Mrs. Ormand J. Wade

*The Legacy Society, Chairman's Society, Director's Society, President's Society and Patten Circle recognize cumulative lifetime giving.*



## President's Society

\$250,000 - \$499,999

Anonymous  
Abbott Laboratories  
Abbott Laboratories Fund  
Mr. Carlyle E. Anderson  
Associates in Anesthesia  
Modestus Bauer Foundation  
Arnie and Ann Berlin/Berlin Family Fund  
Berner Charitable and Scholarship Foundation  
Blum-Kovler Foundation  
The Butz Foundation  
Sylvia McElin Corrigan  
Mr. and Mrs. John W. Croghan  
Deerfield State Bank  
Donald S. Elrod  
ENH Department of Obstetrics & Gynecology  
Enoch A. Frederick Estate  
John D. Gray Family  
The Irving Harris Foundation

Mr. Maurice D. Henery  
Helen E. Hough Charitable Trust  
Mr. and Mrs. Richard T. Hough  
Mrs. Robert C. Hyndman  
A. D. Johnson Foundation  
Mr. and Mrs. Wayne J. Johnson  
Junior Board of Highland Park Hospital  
Judy and John Keller  
Becky and Lester Knight  
Kraft Foods  
Mr. Clyde S. McGregor and  
Joan Kowing McGregor  
Dr. Charles A. and Joan Mudd  
Mrs. Thomas R. Mulroy  
Northern Trust  
Lucille Olshansky Estate  
Edmond and Alice Opler Foundation  
James A. and Amanda L. Patten  
Charitable Trust

May Patterson Charitable Trust  
Frank E. & Seba B. Payne Foundation  
Mr. and Mrs. Thomas Pick  
The Retirement Research Foundation  
Rena B. Robinson  
Ross Laboratories  
Mrs. A. Frank Rothschild  
The Satter Foundation  
D. C. Searle  
Solo Cup Foundation  
The Staubitz Family Charitable Trust  
Dr. and Mrs. Paul Sternberg  
Howard L. Storch  
Mr. and Mrs. Raymond C. Tower  
Walgreen Company  
Mr. and Mrs. John R. Walter  
Frank G. Watson Estate  
Myra Rubenstein Weis Health  
Resource Center

*The Legacy Society, Chairman's Society, Director's Society, President's Society and Patten Circle recognize cumulative lifetime giving.*

**ENH Board of Directors Past Chairman William L. Davis (center) and his wife, Judy, made a gift of \$1.5 million to establish the Davis Family Chair of Outcomes Research, which is held by David Cella, PhD, Director of the ENH Center on Outcomes, Research and Education (CORE).**



## Patten Circle

\$100,000 to \$249,999

Anonymous  
Dr. and Mrs. John C. Alexander, Jr.  
The Allyn Foundation  
Mr. and Mrs. Thomas I. Altholz  
American Brain Tumor Association  
Elizabeth W. Anderson Trust  
Dr. and Mrs. Robert W. Anderson  
Aon Corporation  
Aon Foundation  
Appelbaum Family Foundation  
Aramark Management Services  
Bob Baizer  
Charlene Baizer  
Mr. and Mrs. Charles L. Barancik  
Mrs. Ann Baum  
Baxter Allegiance Foundation  
Becton Dickinson and Company  
Mr. and Mrs. Jules F. Bernard  
Grace A. Bersted Foundation  
The Biegler Foundation  
Mr. and Mrs. Kenneth L. Block  
Mrs. Florence Boone  
Charles H. & Bertha L. Boothroyd Foundation  
The Edwin J. Brach Foundation  
Helen Brach Foundation  
Mr. and Mrs. Duane L. Burnham  
Mr. and Mrs. Wiley N. Caldwell  
Dr. and Mrs. Joseph A. Caprini  
Dr. and Mrs. Terrance S. Carden, Jr.  
Cardinal Health Foundation  
Brook Carl  
Mrs. Walter Cherry  
Albert B. Clark Estate  
Clark Family Foundation  
Jerome and Ilene Cole Foundation, Inc.  
Cole Taylor Bank  
Mr. Harry H. Coon  
Cotter & Company  
Dr. and Mrs. Arthur R. Crampton  
Crate and Barrel  
Mrs. Robert Crown  
Ms. Debora M. de Hoyos and  
Mr. Walter C. D. Carlson  
Delta Foundation  
Eckenhoff Saunders Architects, Inc.  
Ellerman Family Foundation  
Dr. Ralph and Marian Falk Medical  
Research Trust  
Mr. and Mrs. Richard J. Ferris  
Mr. and Mrs. Eli Field  
Harold E. Foreman, Jr.  
Fort James Foundation  
Freed Family Foundation  
Dr. Paul and Eileen Goldstein and Family  
The Carol Gollob Foundation for  
Breast Cancer Research  
Gramm Family Foundation  
Grant Healthcare Foundation  
Harris Associates, L.P.  
Mr. and Mrs. John C. Harris  
Mrs. Irvin H. Hartman, Jr.  
Mrs. Sibyl A. Heide  
Harold and Frida Heyward  
The Hillebrand Family  
Mr. and Mrs. David H. Hoffmann  
Household International  
Mr. and Mrs. Lawrence Howe  
Huss Foundation  
Dr. and Mrs. David M. Ingall  
Archer L. Jackson Estate  
Helen Jacob Estate  
Carol Marks Jacobsohn Foundation  
Jamerson & Bauwens Electrical Contractors, Inc.  
Johnson & Johnson/Ethicon Endo-Surgery, Inc.  
Gregory K. Jones and Family  
Mr. Paul A. Jones/Glenview State Bank  
Jordan Industries, Inc.  
JPMorgan Chase  
Kanter Family Foundation  
Edward and Carol Kaplan  
Mr. Samuel Kersten  
Mr. and Mrs. Richard L. Keyser  
Denyse C. King Estate  
Mary Ann and Harvey Kinzelberg  
Mrs. Helen P. Kirkpatrick  
Kovler Family Foundation  
Harry M. Jansen Kraemer & Julie Jansen Kraemer  
Ms. Honey Kugler-Olin  
The Randall Larrimore Family  
Dr. and Mrs. Richard H. Larson  
LaSalle Bank  
Steven and Arlene Lazarus Foundation  
Mr. and Mrs. M. James Leider  
J. D. & Iva Leiper Trust  
Sandra K. Lewis  
Barbara and Frank Lieber  
Mr. and Mrs. Homer J. Livingston, Jr.  
Mrs. Allan M. Loeb  
March of Dimes  
Mr. and Mrs. S. Edward Marder  
Mr. and Mrs. Miles L. Marsh  
Mr. and Mrs. Rocco J. Martino  
The Matthei and Schmidt Families  
Mr. and Mrs. James G. Maynard  
Mr. William A. McIntosh  
Medline Industries, Inc.  
Mr. Stephen K. Michael  
Carol and Terry Moritz  
Mark R. and Susan C. Neaman  
Geraldine S. Newsome Estate  
Mr. and Mrs. James J. O'Connor  
Emily and Leo O'Grady Trusts  
I. A. O'Shaughnessy Foundation/  
Mrs. J. Garrett Lyman  
Pathology & Nuclear Medicine Associates, S.C.  
The Pattis Family Foundation  
Barbara and Jerry Pearlman  
Pepper Construction  
Mrs. Harold Perlman  
Miss Maxine R. Philipsborn  
Henry Pope Foundation  
Dr. and Mrs. Ronald B. Port  
Lucile B. Priess Estate  
Prince Charitable Trusts  
Ravinia Associates in Internal Medicine, Ltd.  
Karen L. Richard  
Mr. and Mrs. John M. Richman  
Shaiza Rizavi/A. Z. Rizavi, MD Memorial  
Lois I. Ross Trust  
Ellen A. Rudnick and Paul W. Earle  
Sacks Family Foundation  
Dr. Richard and Carolyn Santee  
S. Santhanam, MD  
The Seabury Foundation  
G. D. Searle & Company  
The ServiceMaster Company  
Mr. and Mrs. John G. Sickle  
Fred B. Snite Foundation  
Mr. and Mrs. Neele E. Stearns, Jr.  
Structured Settlement Trust  
Stryker Instruments  
Robert Ray Szombathy Estate  
Mr. John W. Taylor, Jr.  
Mr. and Mrs. John W. Taylor III  
Sidney J. Taylor Family  
Morton and Eunice Teitelbaum  
Carl and Marilyn Thoma  
Mr. J. Mikesell Thomas  
Jane Patten Thompson  
A. Montgomery Ward Foundation  
Washington Square Health Foundation  
C. O. Waters Trust  
Mr. and Mrs. Elmer H. Wavering  
The Herbert C. and Florence M. Wenske  
Foundation  
W. P. & H. B. White Foundation  
Mr. and Mrs. William J. White  
Rachel B. Williams Foundation  
The Winona Corporation  
Women Helping Women  
William Wrigley, Jr.  
Wyeth-Ayerst Laboratories  
Bud and Dorothy Zeman Foundation

# The Dr. Louis W. Sauer Society

Gifts and Grants of \$10,000 to \$99,999

Anonymous  
Advance Mechanical Systems, Inc./David Weiner  
Allergan, Inc.  
Astellas USA Foundation  
The Alvin H. Baum Family Fund  
Dr. William D. Bloomer and Ms. Lauren S. Taslitz\*  
Bruce and Linda Byus and Family  
Cardinal Health\*  
Roger and Mary Beth Casty\*  
Mr. and Mrs. Faris F. Chesley  
Colliers, Bennett & Kahnweiler, Inc.  
Comerica Bank  
Ms. Hermina Constance  
CVS/pharmacy Charitable Trust  
Discover Financial Services  
Mr. and Mrs. Martin D. Dubin  
Epic Systems Corporation  
FireStar Communications Inc.  
The Foster Charitable Trust  
James R. Foster  
Craig J. Foster  
The Fraida Foundation  
Mr. and Mrs. Albert M. Friedman  
General Packaging Products, Inc.  
Dan and Debbie Gill  
Dr. and Mrs. Joseph Golbus\*  
GTCR Golder Rauner  
Mr. and Mrs. John A. Hagenah\*

Mr. and Mrs. Thomas H. Hodges\*  
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**After their son Will Matthei-Schmidt (center) was diagnosed with sickle cell anemia, Julie Matthei (left) and Sarah Schmidt initiated Will's Challenge, a fundraising initiative led by ENH Foundation to support improvements to Evanston Hospital's Pediatrics Unit.**



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